



## BOARD OF GOVERNORS PUBLIC MEETING

Friday, December 5, 2025

**2:00 PM**

*Clock Tower Boardroom, CT309*

### MINUTES

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#### **Board members present:**

Dr. Airini, Hee Young Chung, Hasnat Dewan, DeDe DeRose, Heather Fader, David Hallinan, Dian Henderson, Niki Remesz, Christine Sorensen, Tim Webber

#### **Regrets:**

Inderpreet Bains, Jim Hamilton, Cindy Ozouf, Amisha Patel, Dancing Water Sandy

#### **Executive and others present:**

Baihua Chadwick (Vice-President International), Matt Milovick (Vice-President Administration and Finance), Brian Roy (Interim Vice-President Research), Mike Henry (Chief of Staff), Scott Blackford (Interim General Counsel), Charlene Myers (Manager, University Governance), Cara McKelvey (Executive Assistant, Office of the President), James Gordon (Manager of Sustainability Programs)

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#### **1. CALL TO ORDER**

The board chair, D. Hallinan, called the meeting to order at 2:01pm.

#### **2. TERRITORIAL ACKNOWLEDGMENT**

D. Hallinan delivered the territorial acknowledgment.

#### **3. NATIONAL DAY OF REMEMBRANCE AND ACTION ON VIOLENCE AGAINST WOMEN**

D. Hallinan recognized that it had been 36 years since the murder of 14 young women at Polytechnique Montréal on December 6, 1989, noting that this act of violent misogyny shook our country and led Parliament to designate December 6 as The National Day of Remembrance and Action on Violence Against Women. He also recognized the work of the university in this regard, noting that, in the past week, the offices of EDI and Anti-Racism, Sexualized Violence Prevention and Response,

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Gender and Sexual Diversity, and the TRU Faculty Association Gender Equity Committee collaborated at the TRU Makerspace. They invited students, faculty, and staff to recognize and learn more about December 6th and the 16 days of activism against gender-based violence. D. Hallinan stated that it's important to highlight that TRU was committed to bringing an increased level of awareness to this important issue, and thanked the teams for the work they were doing.

#### **4. ADOPTION OF AGENDA**

D. Hallinan asked to add "Report from the Chancellor" to the agenda, as item 7.b. of the Board Chair's report, to which no governors objected.

*On motion duly made and adopted, it was **RESOLVED** that the agenda be adopted as amended.*

#### **5. CONFLICT OF INTEREST DISCLOSURES**

No governors declared conflicts.

#### **6. APPROVAL OF MINUTES**

a. Minutes of board public meeting of October 3, 2025

*On motion duly made and adopted, it was **RESOLVED** that the minutes of the board public meeting of October 3, 2025 be approved as circulated.*

#### **7. BOARD CHAIR'S REPORT**

D. Hallinan gave the Board Chair's Report.

a. Announcement of election of board chair and vice-chair

D. Hallinan reported this would be his last meeting serving as chair and announced that, in the morning meeting, Governor Christine Sorensen had been elected as Board Chair. He added that he had been re-elected as Board Vice-Chair, with terms of both positions taking effect on December 6.

D. Hallinan also commented on a recent unsanctioned visit by trespassers on campus, saying these individuals were not welcome at TRU, nor did the board share their views. He added that it was important that the board send the message very firmly that the disruption was not welcome and they would not tolerate it.

b. Report from the Chancellor

Chancellor D. DeRose stated she had asked the board to grant her the opportunity to speak about the recent situation of trespassers on campus. She recounted her past experiences and commended TRU on how they handled the unwelcome guests on campus. She added that, after discussing it with President Airini, she planned to initiate, on behalf of Indigenous communities in the area, a conversation between all Chancellors across Canada regarding this unsanctioned event.

## 8. REPORT FROM THE AUDIT COMMITTEE

T. Webber, chair of the Audit Committee, presented the committee's report.

a. External Auditor Plan and Fees

T. Webber presented the External Auditor Plan and Fees.

*On motion duly made and adopted, it was **RESOLVED** that the board approve the External Auditor Plan and Fees as circulated.*

## 9. REPORT FROM THE FINANCE COMMITTEE

Chair of the Finance Committee, D. Hallinan, presented the committee's report.

a. 2025-2026 Second Quarter Financial Update

i. 2025-2026 Q2 Internal Forecast and Financial Update

At the request of the committee chair, M. Milovick presented the Q2 Internal Forecast and Financial Update. Discussion ensued.

b. Proposed annual increase to domestic tuition and fees

D. Hallinan reported that the proposed annual increase to domestic tuition and fees was at this meeting for notice of motion, and that it would be considered for decision at the next board meeting. At the request of the chair, M. Milovick commented on the proposal.

c. Proposed increase to international tuition and fees

D. Hallinan indicated that the proposed increase to international tuition and fees was also at this meeting for notice of motion, to be considered at the February meeting of the board. M. Milovick and B. Chadwick provided information about the proposed increase. Discussion ensued.

- d. Proposed international per-credit tuition fee rate for on-campus Health Care Assistant Certificate Program delivery

D. Hallinan stated that the board was being asked to approve, in principle, the proposed international per-credit tuition fee rate for on-campus Health Care Assistant Certificate Program delivery, pending review by the Budget Committee of Senate at their meeting on December 9, 2025. He invited B. Chadwick to speak to the matter, which she did, including that tight timelines were the reason the board was being asked to approve this tuition fee in principle. A question and response ensued.

*On motion duly made and adopted, it was **RESOLVED** that, pending approval by the Budget Committee of Senate, the board approve establishing an international program fee and per-credit tuition fee rate for on-campus HCA delivery, as outlined in the memorandum as circulated.*

## 10. PRESIDENT'S REPORT

President Airini delivered her report, commenting on several matters, including strategic updates, leading change, and engagement.

- a. President's Report to the Board

- i. Policy ADM 32-0 Responsible Use of University Space

M. Milovick presented the proposed revisions to this policy, for which notice of motion had been served on October 3, 2025.

- 1. Comments from consultation with senate

M. Milovick reported that there were no comments from senate on the proposed revisions to this policy.

- 2. Comments received during notice of motion period

M. Milovick noted the single comment that had been received, namely the change of the name of a department.

*On motion duly made and adopted, it was **RESOLVED** that the board approve the proposed revisions to Policy ADM 32-0 Responsible Use of University Space as circulated.*

## 11. SENATE REPORT

President Airini, Chair of Senate, presented the Senate Report. She noted that the report contained two items for information, namely that senate had made no comments on the proposed revisions to the Responsible Use of University Space policy as already mentioned, and that the TRU Students' Union had submitted a request to which senate was responding. Material related to both items was circulated with the report.

## 12. PRESENTATION

### a. Draft of the TRU Sustainability Plan (2026-2030)

M. Milovick made some introductory comments on the TRU Sustainability Plan, after which James Gordon presented a draft of the 2026-2030 plan. Discussion ensued.

D. Hallinan reported that an item coming out of the in-camera meeting should have been added to the public meeting and was not, so he asked for a motion to amend the agenda.

*On motion duly made and adopted, it was **RESOLVED** that the agenda be amended.*

D. Hallinan noted that the board had discussed Strategic Change Goals in the in-camera meeting but could not report on it in this meeting without approval of the board to move it to the public meeting. He requested a motion in this regard.

*On motion duly made and adopted, it was **RESOLVED** that the "Strategic Change Goals" agenda item discussed in the in-camera meeting be added to the public meeting agenda.*

## 13. STRATEGIC CHANGE GOALS

D. Hallinan reported that, at the board's in-camera meeting that morning, the board had reviewed and approved a proposal regarding strategic change goals, and that administration planned to report on actions related to the strategic plan at the February board meeting.

## 14. NEXT BOARD MEETING

a. The next board meeting is scheduled for Friday, February 20, 2026 in the Clock Tower Boardroom.

## 15. TERMINATION OF MEETING

As there were no further agenda items, the chair adjourned the meeting at 3:18pm.